TrueNorth Transportation Risk Summit August 17, 2016



CHANGE OF LEADERSHIP



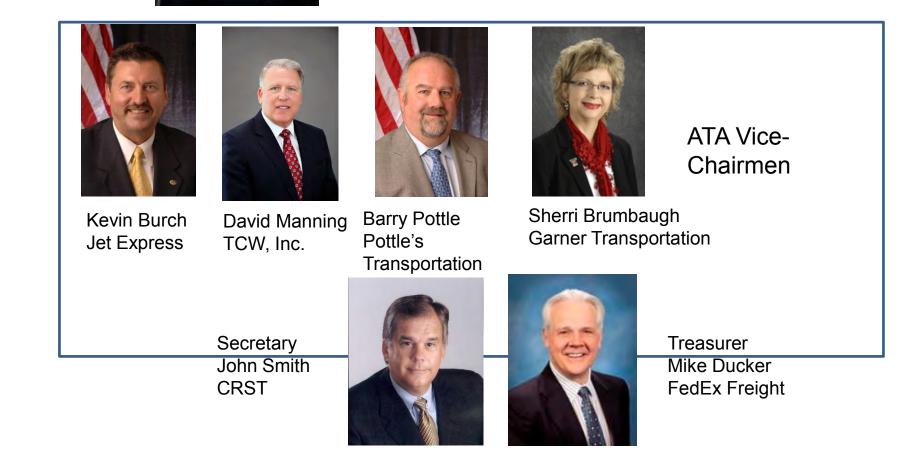
CHRIS SPEAR – PRESIDENT & CEO

- Started July 9, 2016
- Vice President of Global Government Relations at Honeywell International
- Held Executive Branch positions
 including Assistant Secretary of Labor.
- Professional staff for Sens. Tim Hutchinson (R-Ark.), Mike Enzi (R-Wyo.) and Alan Simpson (R-Wyo.)
- Vice President, Government Affairs at Hyundai Motor Corp.
- Senior Vice President, Legislative Affairs, ATA



ATA Chairman Pat Thomas, UPS

National ATA Leadership





Issues of the Day

- HOS Restart Limitations and 1-5 AM Break
- F4A California AGAIN!
- CSA Reforms After Legislative Prodding
- Permanent Source for Highway Funding ???
- Driver Shortage Who Wants to Work?



Political Considerations

- Presidential
 - Adlai Stevenson Had it Right
- Senate
 - Republican Majority in Jeopardy
- House
 - Paul Ryan "Be Careful What You Wish For"



"In America, anybody can be President. That's one of the risks you take." -Adlai Stevenson

Democratic Presidential Nominee 1952 and 1956

- Changing Demographics of America
 - Americans are More Ethnically and Racially Diverse
 - Millennials Largest U.S. Generation and Best Educated
 - Women's Growing Role in Workforce and Leadership
- Republican Family Feud
 - True Conservatives Lying in Wait for Trump Failure
 - Potential for Congressional Campaign "Break" with Trump



Senate – Republican Majority in Jeopardy Current : 54(R) – 44(D) – 2 (I) Caucus w/D's

- Competitive Senate Seats:
 - Likely Change
 - Illinois (Kirk v. Duckworth) +3
 - Wisconsin (Johnson v. Feingold) +2
 - Indiana (Young v. Bayh) +1
 - New Hampshire (Ayotte v. Hassan) Even
 - Nevada (Heck v. Cortez Masto) +1



U.S. Senate (continued...)

- Toss Up
 - Arizona (McCain v. Kirkpatrick)
 - Florida (Rubio v. Murphy)
 - Missouri (Blunt v. Kander)
 - North Carolina (Burr v. Ross)
 - Ohio (Portman v. Strickland)
 - Pennsylvania (Toomey v. McGinty)

Tie Breaker: Vice President of the U.S. is President of the Senate



U.S. House of Representatives

- Current Makeup
 - Republicans = 247
 - Democrats = 188
- Projected Makeup
 - Republicans = 229
 - Democrats = 206
- Net Change = Democrats +18



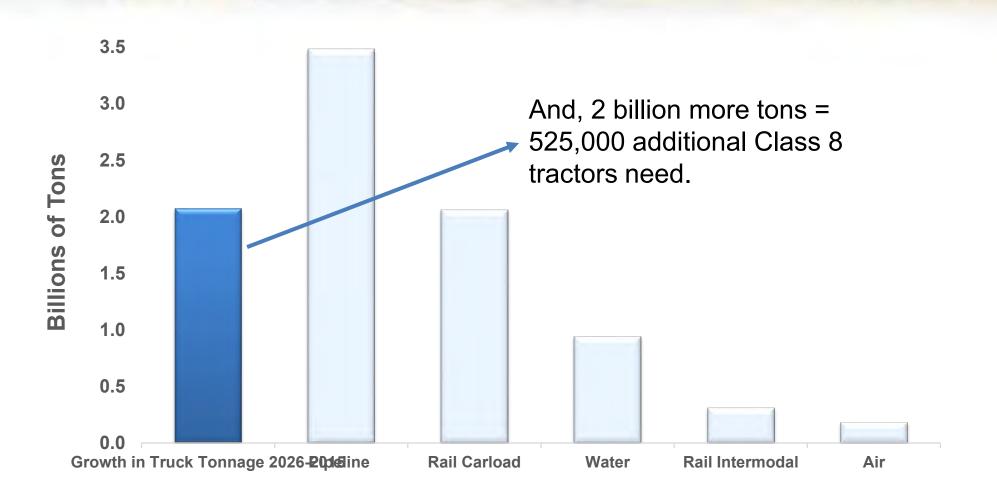
More People = More Freight

- ✓ 1776 2,500,000
- ✓ 1915 100,000,000
- ✓ 1968 200,000,000
- ✓ 2006 300,000,000
- ✓ 2039 400,000,000

Average Yearly Growth 3,000,000 A New Chicago Every Year



Growth in Truck Tonnage (2015-2026) Compared with Actual Tonnage in 2026 for All Other Modes





Sources: U.S. Freight Transportation Forecast to 2026; ATA

4.0

Pounds of Freight Per Day - # of Trucks that Takes 10,600,000,000 X 2,000 21,200,000,000,000 Trillion Lbs. +365 (Days in Year) 58,000,000,000 Lbs. Per Day +25,000 (Average Lbs. Per Load) 2,320,000 Loads Per Day

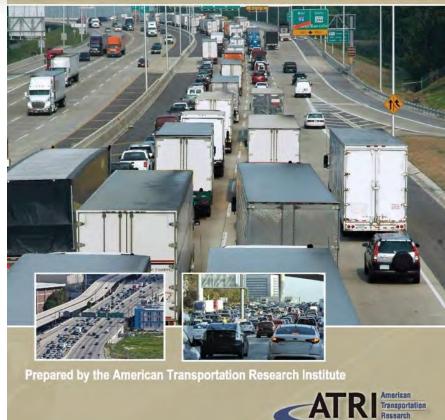


Cost of Congestion

- Congestion on U.S. NHS cost trucking industry \$49.6B in 2014
- Lost productivity = 728 million hours
 - Equates to 264,500
 commercial drivers sitting idle for entire year

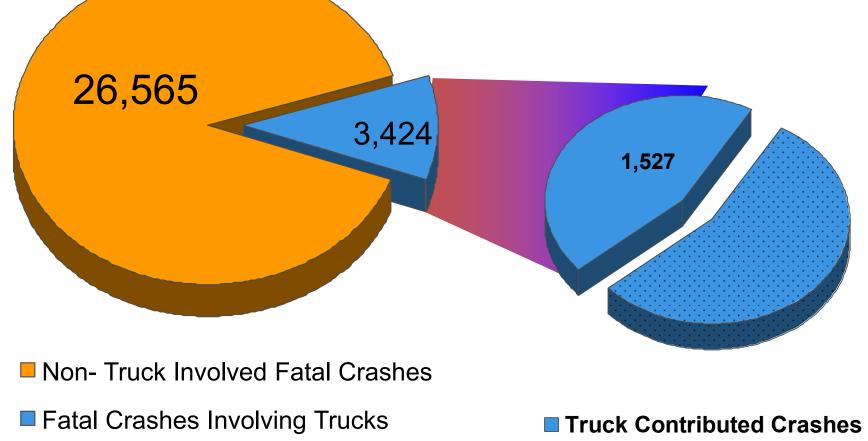
Cost of Congestion to the Trucking Industry







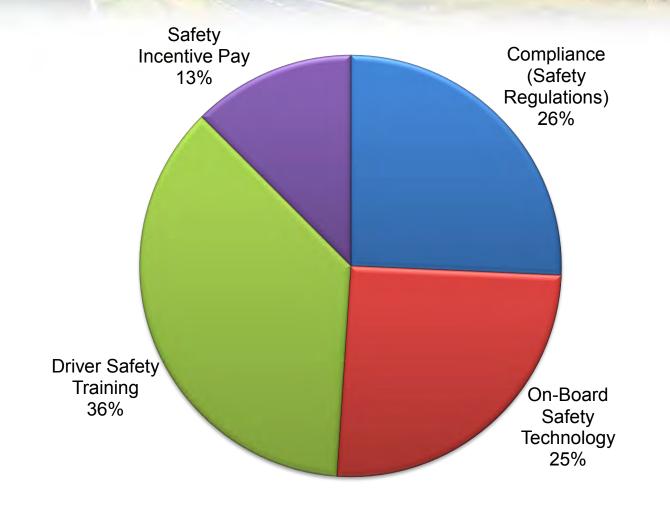
The Crash Picture: 2014 Highway Fatal Crashes





Source: 2014 FMCSA Large Truck Crash Causation Study data

Trucking Industry's Safety Investment



In 2014, the trucking industry spent \$9.5 billion investing in safety, and that excludes general maintenance expenditures. For more information, go to: www.trucking.org





- Need to Slow Down
- Pay Attention
- Stop Texting/Reading





